



Creating Solutions Together

Financial Results for the 3rd Quarter of FY2025 ending March 31, 2026

February 13, 2026

CKD Corporation

Securities code 6407



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Financial Summary

3Q Cumulative Results	Net Sales	112 billion yen	YoY	- 3.1 billion yen (- 3 %)
	Operating Income	12.5 billion yen	YoY	- 1.3 billion yen (- 9 %)
	<ul style="list-style-type: none"> • YoY : Decrease in net sales and profits • Automatic Machinery : Sales of packaging machines declined, while the packaging service business remained steady. • Components : Recovery driven by domestic and overseas semiconductor related demand. 			
Full-year Forecast	Net Sales	151 billion yen	YoY	- 4.6 billion yen (- 3 %)
	Operating Income	16.6 billion yen	YoY	- 2.4 billion yen (- 13 %)
	<ul style="list-style-type: none"> • The earnings forecasts announced on Nov 14, 2025, remain unchanged. 			

Management Results

(Unit : billion yen)

		FY2024/3 3Q Cumulative Actual	FY2025/3 3Q Cumulative Actual	YoY	
				Change	% change
Net Sales	Total	115.1	112.0	- 3.1	- 3%
	Automatic Machinery	18.3	13.5	- 4.8	- 26%
	Components	96.8	98.5	+ 1.7	+ 2%
Operating Income (Operating Income Margin)	Total	13.8 (12.0%)	12.5 (11.2%)	- 1.3	- 9%
	Automatic Machinery (Segment Profit Margin)	3.9 (21.2%)	3.1 (22.9%)	- 0.8	- 20%
	Components (Segment Profit Margin)	13.3 (13.8%)	13.0 (13.2%)	- 0.3	- 2%
Ordinary Income		14.1	12.7	- 1.3	- 9%
Net Income		9.5	8.8	- 0.6	- 7%

Analysis of Change in Operating Income

(Unit : billion yen)



• **Cost Ratio:**
Automatic Machinery; Improved for both packaging and Lithium-ion battery winding machines.
Components; Lower utilization at the new plant negatively impacted results, but profitability is gradually improving as utilization increases.

Financial Status

(Unit : billion yen)

	End March 2025	End December 2025	YoY
			Amount change
Current assets	131.5	137.6	+ 6.1
Fixed assets	79.4	80.5	+ 1.1
Total assets	210.9	218.0	+ 7.2

Current liabilities	40.0	36.7	- 3.3
Fixed liabilities	34.4	35.6	+ 1.2
Total liabilities	74.3	72.3	- 2.1

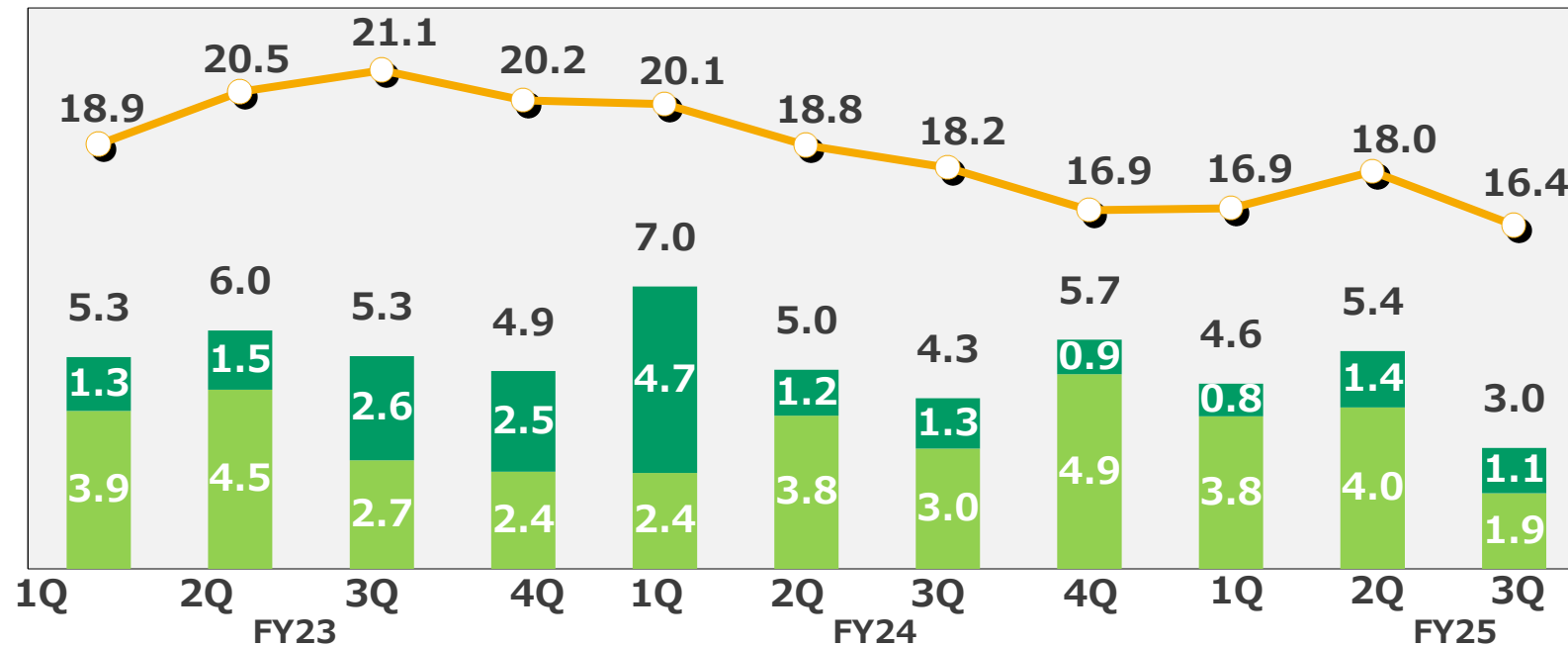
Total net assets	136.5	145.7	+ 9.2
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Automatic Machinery Orders and Order Backlog

(Unit : billion yen)

FY25	Orders
3Q Cumulative Actual	13.1 billion yen (–3.2)
Full-year Forecast	19.0 billion yen (–3.0)

() YoY



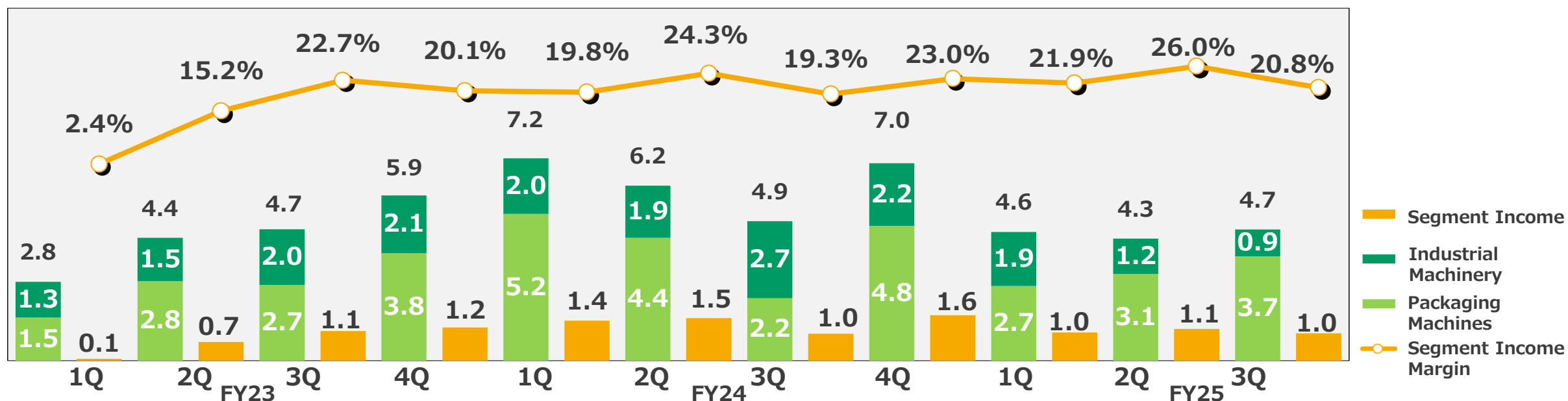
Some orders were deferred from 3Q to 4Q, but the full-year order outlook remains unchanged.

Automatic Machinery Achievement Changes

(Unit : billion yen)

FY25	Net Sales	Segment Income	Segment Income Margin
3Q Cumulative Actual	13.5 billion yen (-4.8)	3.1 billion yen (-0.8)	22.9% (+1.7)
Full-year Forecast	19.1 billion yen	3.8 billion yen	19.7%

() YoY



Net Sales: While large-scale investments in Pharmaceutical packaging machines have peaked, steady demand continues.

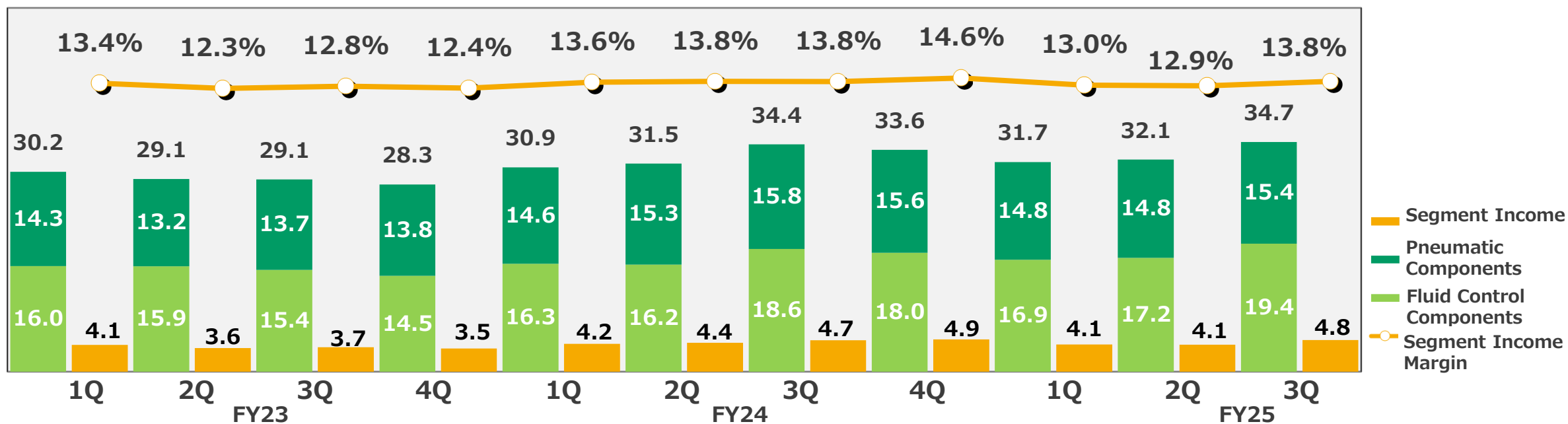
Segment Profit: Driven by productivity improvements and packaging service performance.

Components Achievement Changes

(Unit : billion yen)

FY25	Net Sales	Segment Income	Segment Income Margin
3Q Cumulative Actual	98.5 billion yen (+1.7)	13.0 billion yen (-0.3)	13.2% (-0.5)
Full-year Forecast	131.9 billion yen	17.7 billion yen	13.5%

() YoY



Net Sales: Rapid growth driven by increasing generative AI-related demand from the late 3Q.

Segment Profit: Profitability is improving on higher utilization at major plants.

FY2025/3 Components Performance by Market 3Q Results & 4Q Forecast

*Indexed to FY2024/3 average (=100)

*Unit: %

Main Industries in Japan	FY2025/3				Points
	1Q	2Q	3Q	4Q Forecast	
Semiconductor	95	96	108		Rapid ramp-up from the late 3Q
Automobile	88	81	87		Stagnation continues, with a slight recovery expected next fiscal year
Machine Tool	103	105	109		Bottoming out, followed by a gradual recovery
Pharmaceutical	104	109	102		Maintained steady performance
Rechargeable Battery	57	72	100		Investment for BEVs continues to be postponed Some investment activity for HEVs
Other Industries	98	104	99		—
Domestic Total	96	97	104		

Main Areas Overseas	FY2025/3				Points
	1Q	2Q	3Q	4Q Forecast	
East Asia	101	95	107		China, semiconductor demand continues, but has temporarily plateaued Korea and Taiwan, demand for advanced semiconductor related equipment is increasing
Southeast Asia	98	121	125		Increasing semiconductor related demand
Europe, U.S. & Others	102	107	120		Gradual recovery expected
Overseas Total	101	101	111		

4Q Forecast vs. 3Q ▲10%~ ▲5~▲9% ▲4 ~ +4% +5~+9% +10%~

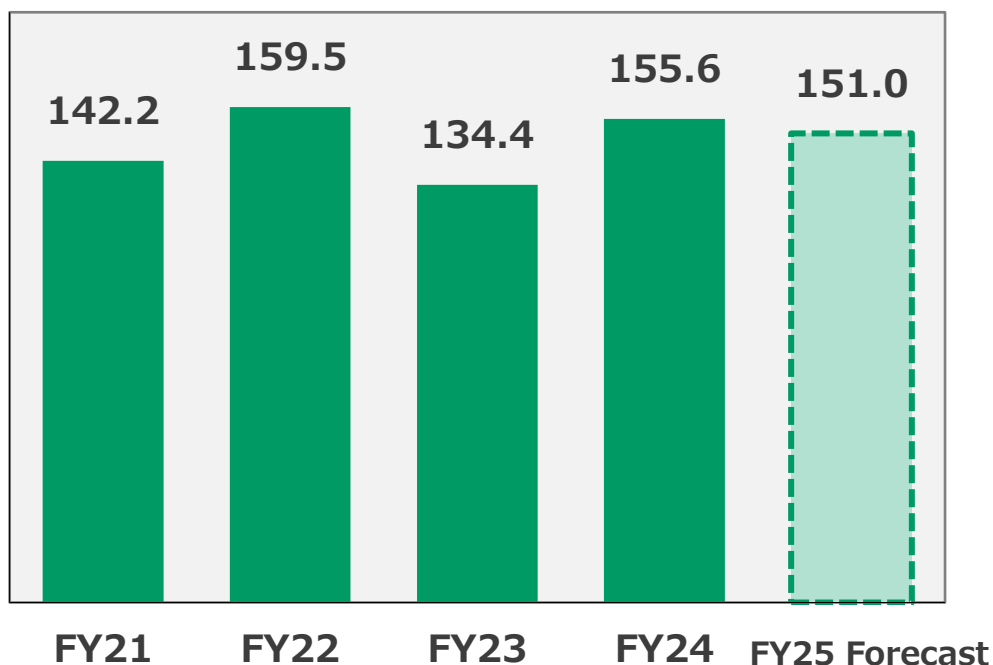
Earnings Forecasts

(announced on Nov 14, 2025, remain unchanged)

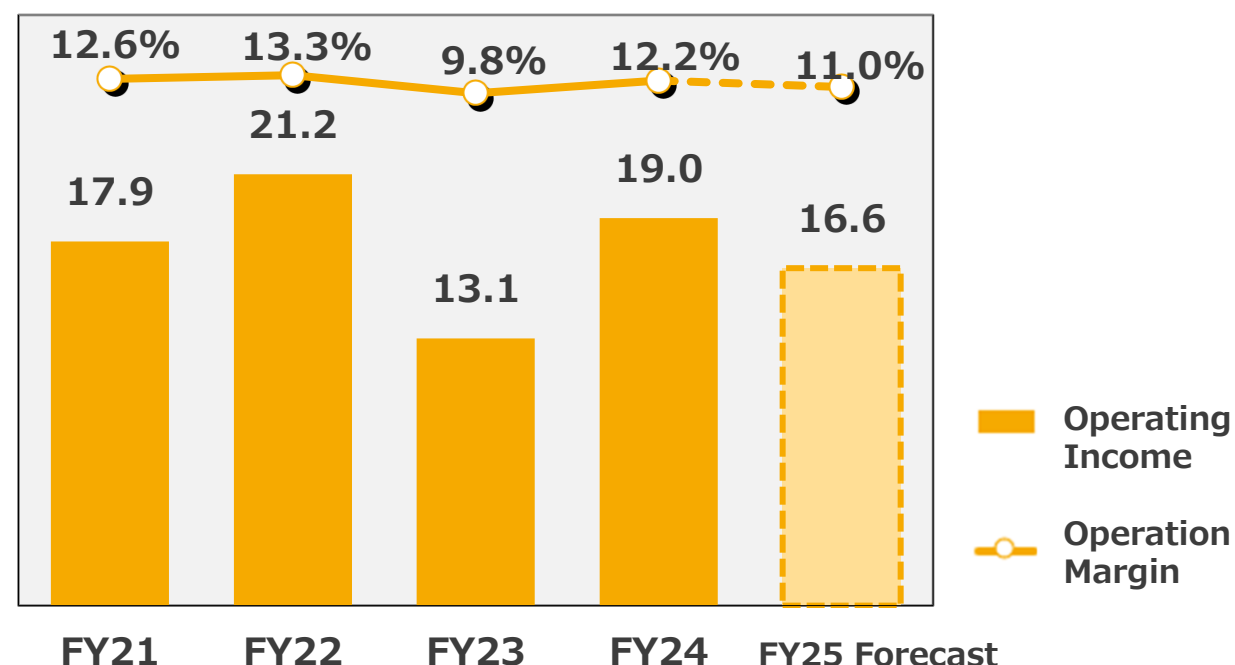
(Unit : billion yen)

FY25	Net Sales	Segment Income	Segment Income Margin
Full-year Forecast	151.0 billion yen	16.6 billion yen	11.0%

Net Sales



Operating Income / Operating Margin

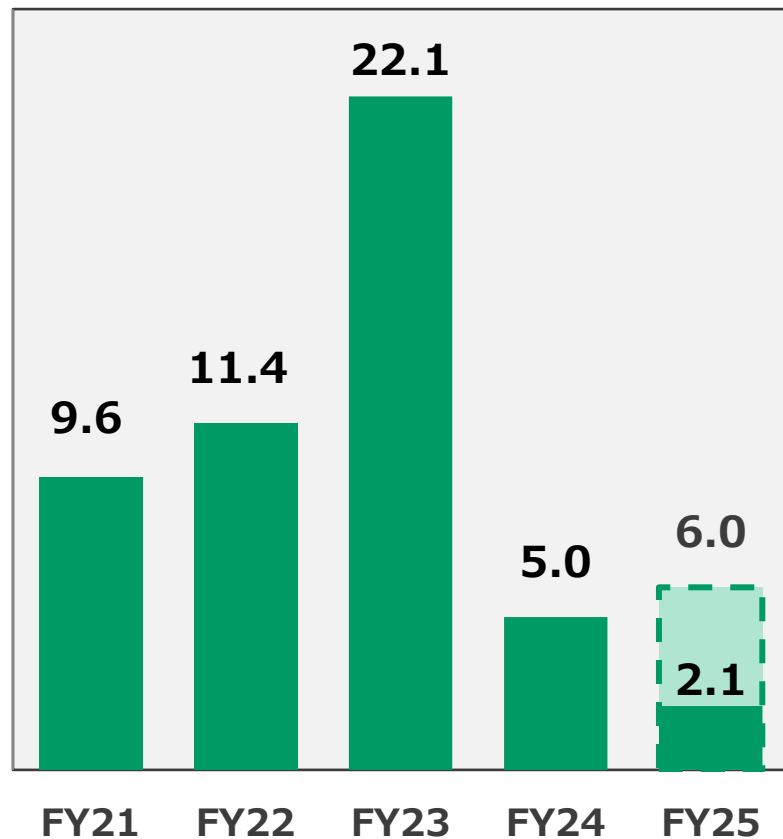


Investment Overview

Investment Overview

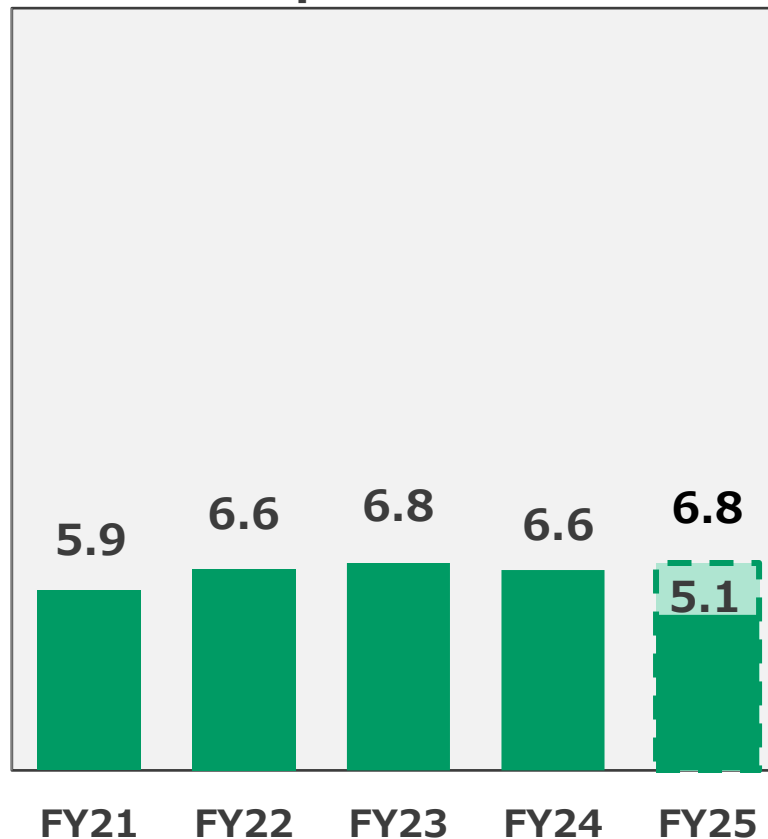
(Unit : billion yen)

Capital Investment



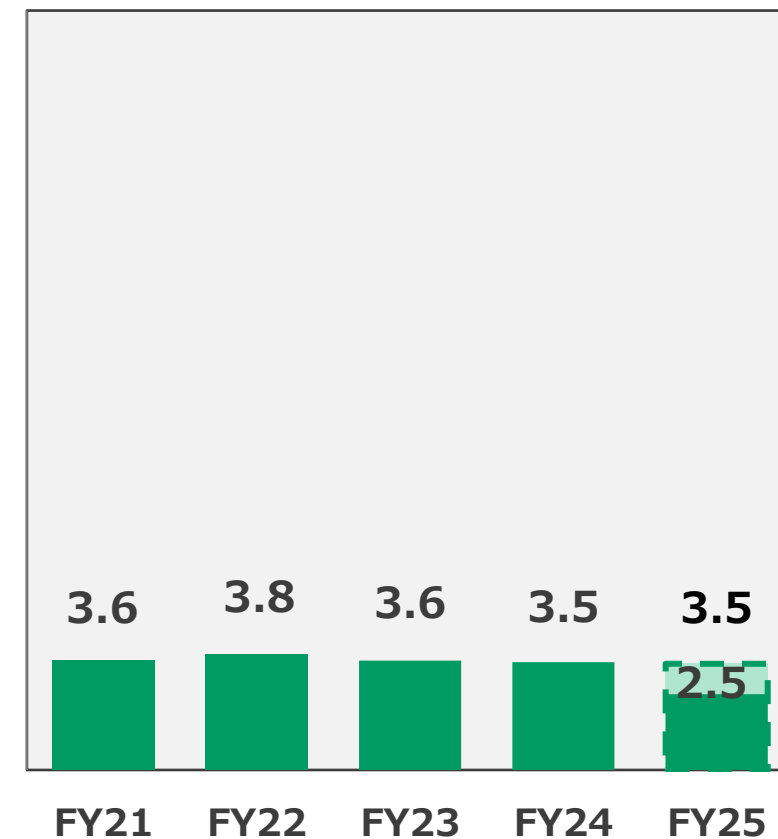
• Selective investments in productivity improvements and equipment renewal

Depreciation



• Progressing as planned

R&D Investment



• Ongoing R&D investment for new product development

Environmental Initiatives

Environmental Initiatives

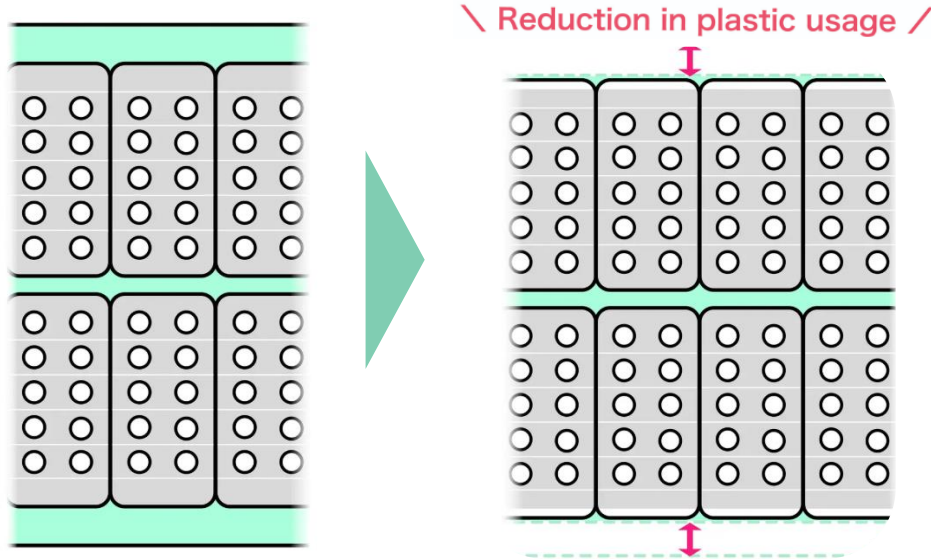
Expanding the Lineup of Low Environmental Impact Products

■ Pharmaceutical packaging machine

ClearE-Sheet

- Reduce plastic waste generated in the packaging process by **more than 70%**

日本パッケージングコンテスト
包装技術賞 受賞

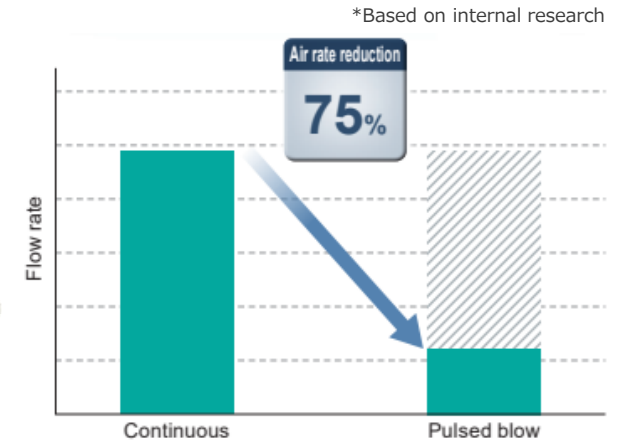


- Adoption of New Technology: Utilizing **Eco-Scrap Technology**
- Unique Design: Featuring **transparent (clear)** sheet edges
- Future-Oriented Eco-Product: **Visual appeal** for consumers

■ Pneumatic Components

Pulsed Blow Valve

- Air reduction **75%**
- **Environmentally friendly** via Longevity
- Power-free / Long-life / User-friendly



Compressed air accounts for approx. 20% of total factory power.
Air blow accounts for approx. 60% of that usage. (Based on internal research)

Contributing to customers' cost reductions and lower environmental impact.

CKD

Creating Solutions Together

[Precautions for handling materials]

Precautions Concerning Forward-Looking Statements

The earnings forecasts and forward-looking statements described in this document are forecasts judged by CKD based on information currently available, and include potential risks and uncertainties. Therefore, please be aware that due to changes in various factors, actual business performance may differ significantly from the stated forward-looking statements.

Handling of numbers

The amount listed is rounded to the nearest unit, and percentages are rounded to the nearest yen, so the total of the breakdown may not equal the total.