



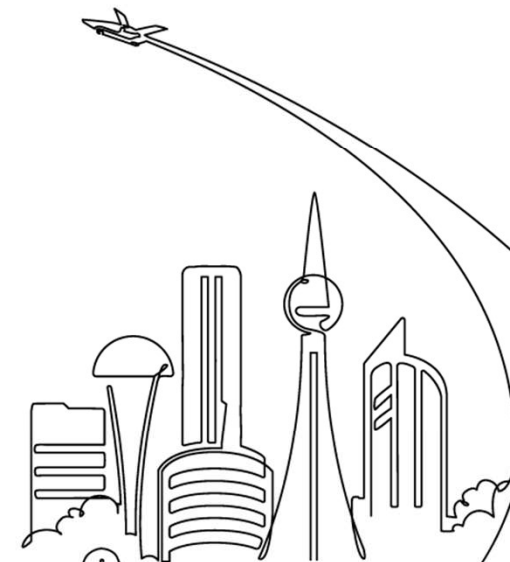
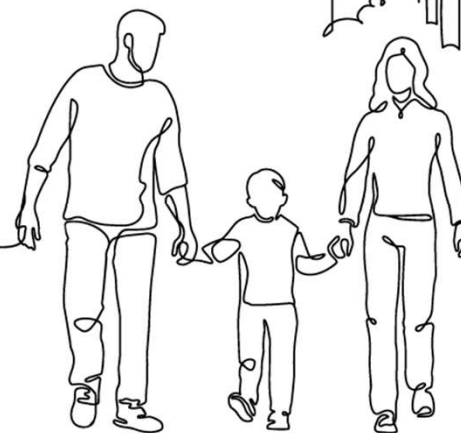
Financial Results for the Fiscal Year Ended March 31, 2026

May 15, 2026

CKD Corporation

Tokyo Stock Exchange Prime Market

Securities Code 6407



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Financial Results for the Fiscal Year Ended March 31, 2026

- ✓ Financial Results Overview
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Financial Results Overview (Summary)

FY2026/3 Full-Year Results

Net Sales

157.9 billion JPY
(YoY + 1%)

- ✓ YoY
- ✓ Automatic Machinery
- ✓ Components

Operating Income

19.6 billion JPY
(YoY + 3%)

Revenue and profit increased

Solid performance in the packaging services
Rapid pickup from late 3Q, accelerating recovery

FY2027/3 Full-Year Forecasts

Net Sales

180.0 billion JPY
(YoY + 14%)

- ✓ YoY
- ✓ Automatic Machinery
- ✓ Components

Operating Income

24.5 billion JPY
(YoY + 25%)

Revenue and profit are expected to increase

Steady investment demand in Pharmaceutical packaging machines;
focusing on packaging services
Ongoing expansion of global semiconductor-related demand

Dividends

Dividend per share for FY2026/3

Year-end dividend 35 JPY ⇒ 49 JPY
Annual dividend 67 JPY ⇒ 81 JPY

Dividend forecast per share for FY2027/3

Annual dividend 95 JPY

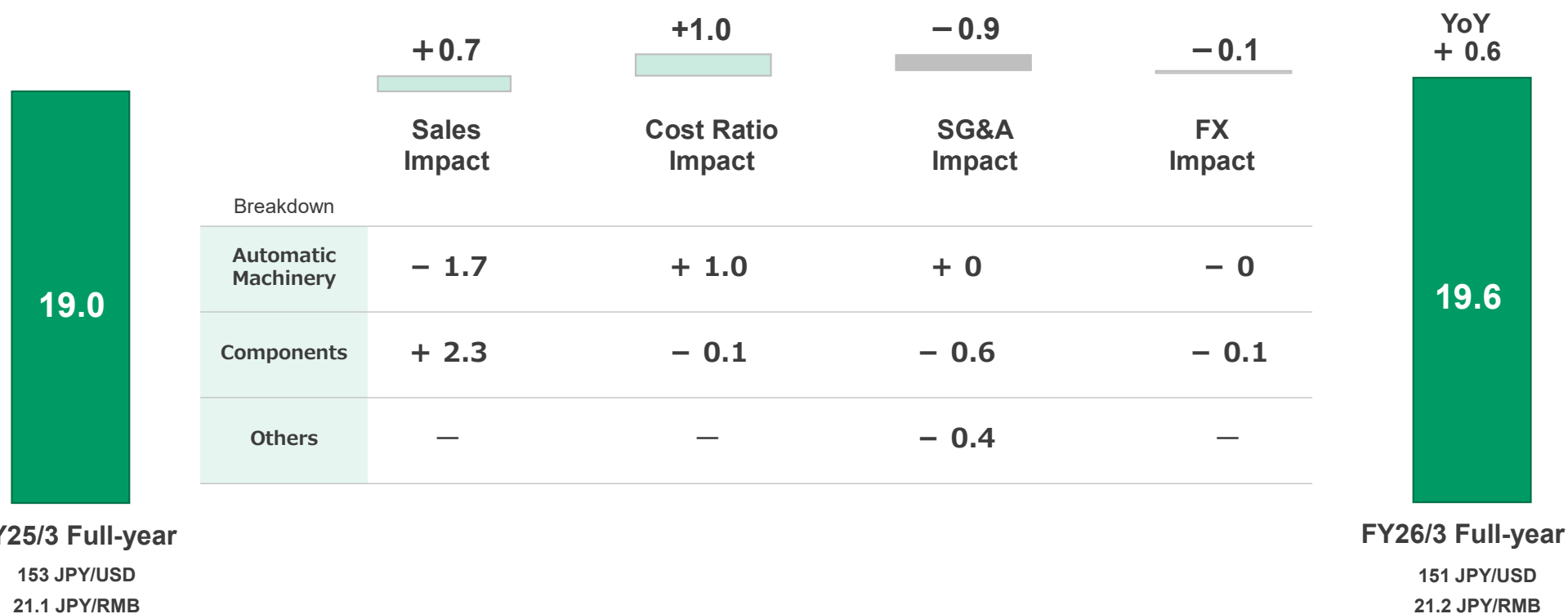
Financial Results

(bn JPY)

		FY2025/3 Results		FY2026/3 Results		YoY	
				Change	%		
Net Sales	Total	155.6	157.9	+ 2.3	+ 1 %		
	Automatic Machinery	25.3	19.4	- 6.0	- 24 %		
	Components	130.3	138.5	+ 8.2	+ 6 %		
Operating Income (%)	Total	19.0 (12.2%)	19.6 (12.4%)	+ 0.6	+ 3 %		
	Automatic Machinery	5.5 (21.7%)	4.9 (25.2%)	- 0.6	- 11 %		
	Components	18.2 (14.0%)	19.8 (14.3%)	+ 1.6	+ 9 %		
Ordinary Income		19.2	19.9	+ 0.7	+ 4 %		
Net Income		13.5	13.6	+ 0.1	+ 1 %		

Analysis of Change in Operating Income

(bn JPY)



- ✓ **Cost Ratio : Automatic Machinery** Improved in both packaging and Lithium-ion battery winding machines.
- Components** Low utilization at the new plant.

Financial Position

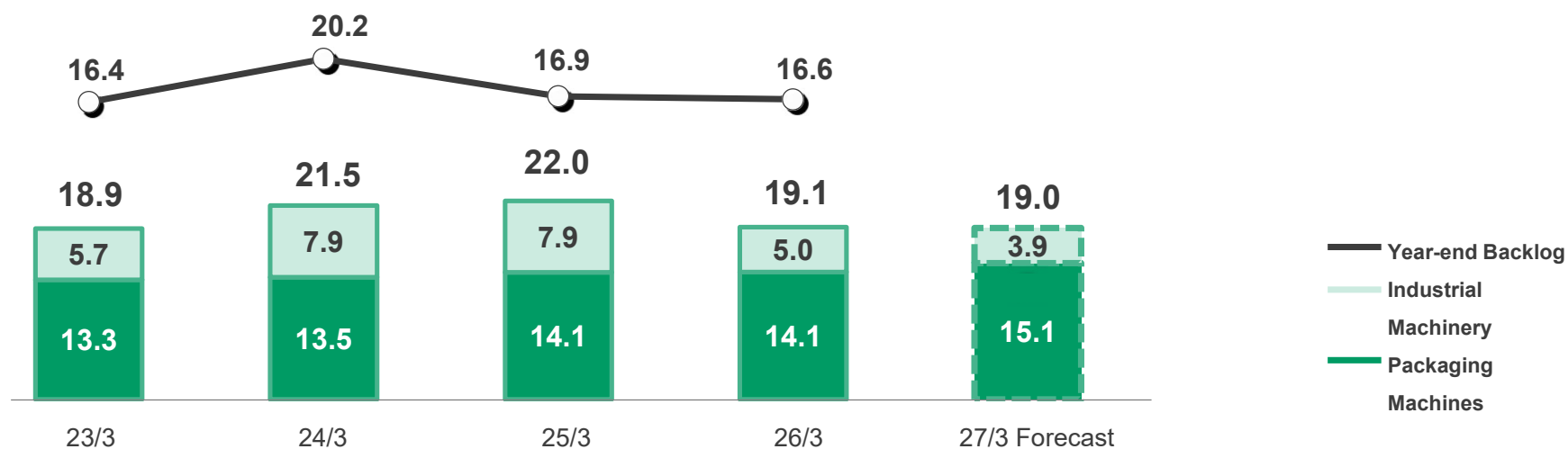
(bn JPY)

	End March 2025	End March 2026	YoY Change
Current assets	131.5	144.4	+ 13.0
Fixed assets	79.4	82.3	+ 2.9
Total assets	210.9	226.7	+ 15.9
Current liabilities	40.0	42.1	+ 2.1
Fixed liabilities	34.4	31.1	- 3.3
Total liabilities	74.3	73.2	- 1.2
Total net assets	136.5	153.6	+ 17.0

Automatic Machinery Orders / Order Backlog

(bn JPY)
() YoY

Orders		
FY2026/3 Full-Year Results	19.1 billion JPY	(-2.9)
FY2027/3 Full-Year Forecasts	19.0 billion JPY	(-0.1)

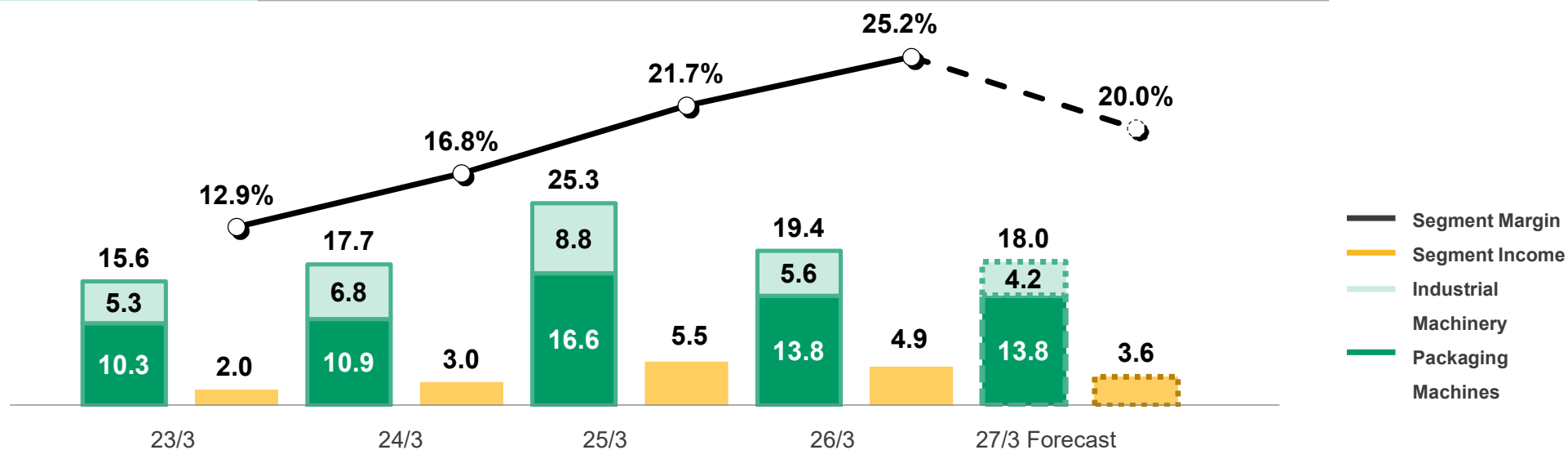


- ✓ **Packaging Machines** :Capturing packaging services demand
- ✓ **Industrial Machinery** :BEV-related investment trended cautiously

Automatic Machinery Segment Performance Trends

(bn JPY)
() YoY

	Net Sales		Segment Income		Segment Margin	
FY2026/3 Full-Year Results	19.4	(-6.0)	4.9	(-0.6)	25.2 %	(+3.5pt)
FY2027/3 Full-Year Forecasts	18.0	(-1.4)	3.6	(-1.3)	20.0 %	(-5.2pt)

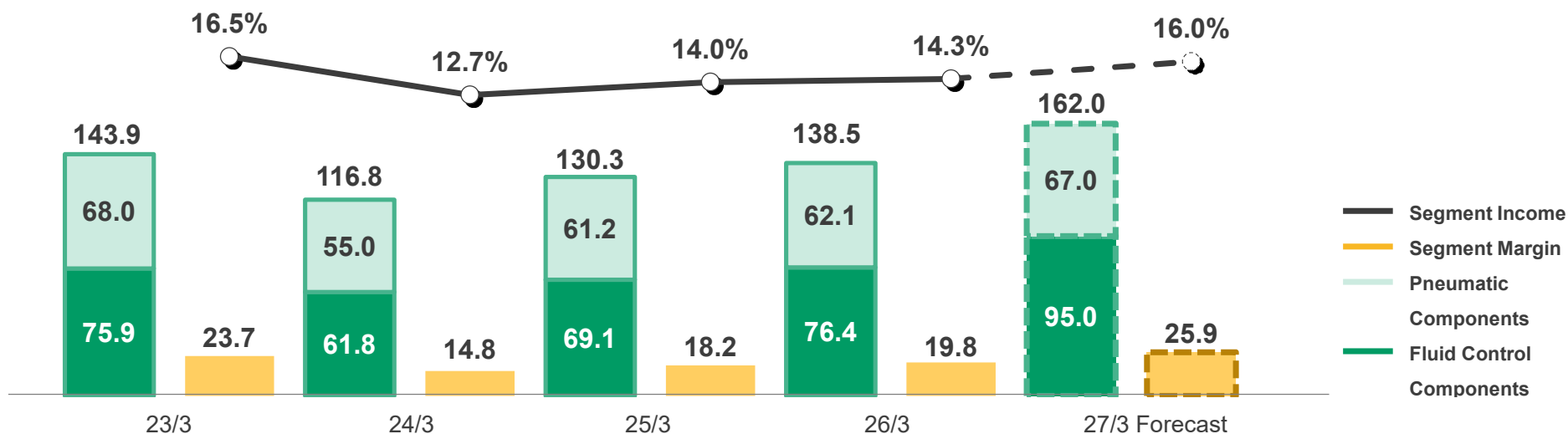


- ✓ **Net Sales** : Focus on services in Pharmaceutical Packaging Machines after a cycle of major investments; monitor sluggish CAPEX in Industrial Machinery
- ✓ **Segment Income** : FY2026/3 Enhance margins by securing high-profit orders and enhancing productivity and packaging services
FY2027/3 Sustain 20% segment margin levels via productivity and packaging services growth, despite sales mix pressure

Components Segment Performance Trends

(bn JPY)
() YoY

	Net Sales		Segment Income		Segment Margin	
FY2026/3 Full-Year Results	138.5	(+8.2)	19.8	(+1.6)	14.3 %	(+0.3)
FY2027/3 Full-Year Forecasts	162.0	(+23.4)	25.9	(+6.1)	16.0 %	(+1.7pt)



- ✓ **Net Sale** : Expanding rapidly from late 3Q FY2026, fueled by Generative AI demand
- ✓ **Segment Income** : Margin improvement through increased utilization of key and new plants

(FY2026/3 Index: Calculated with FY2025/3 results as 100)
(FY2027/3 Forecasts: Year-on-year comparison with FY2026/3)

Components Segment Actual Results and Forecasts by Market

	Industries Areas	FY26/3			Notes	FY27/3 Full-year Forecasts	Notes
		1H	2H	Full-year			
Japan	Semiconductor	96	120	108	Rapid recovery since late 3Q		Demand on an expansionary trend
	Automotive	84	87	86	Continued stagnation in CAPEX		Slight recovery trend in CAPEX
	Machine Tool	104	110	107	Bottomed out and recovering gradually		Demand on an upward trend
	Pharmaceutical	106	98	102	Remained steady		Constant demand continues
	Rechargeable Battery	65	88	76	Inquiries for HEV/infrastructure increasing; BEV investment remains postponed		Continued demand for HEV/infrastructure, but overall remained sluggish
	Others	101	96	98	—		—
	Domestic Total	97	110	103	—		—
Over seas	East Asia	98	115	106	China: Growth in semiconductor and rechargeable battery sectors Korea & Taiwan: Growth in advanced semi-conductors		Maintained at a high level
	Other Asia	110	130	120	Singapore: Growth in semiconductor-related demand		Remained steady in semiconductor sector; Demand expanding in Malaysia as well
	Europe, USA and Others	104	133	119	USA: Growth in semiconductor-related demand		USA: Expanding demand in semiconductor-related market
	Overseas Total	101	120	110	—		—

YoY ~ - 10% - 5% ~ - 9% - 4% ~ +4% + 5% ~ + 9% + 10% ~

FY2027/3 Full-Year Forecasts

(bn JPY)

				YoY	
		FY2026/3 Results	FY2027/3 Forecasts	Change	%
Net Sales	Total	157.9	180.0	+ 22.1	+ 14 %
	Automatic Machinery	19.4	18.0	- 1.4	- 7 %
	Components	138.5	162.0	+ 23.4	+ 17 %
Operating Income (%)	Total	19.6 (12.4%)	24.5 (13.6%)	+ 4.9	+ 25 %
	Automatic Machinery	4.9 (25.2%)	3.6 (20.0%)	- 1.3	- 26 %
	Components	19.8 (14.3%)	25.9 (16.0%)	+ 6.1	+ 31 %
Ordinary Income		19.9	24.5	+ 4.6	+ 23 %
Net Income		13.6	16.3	+ 2.7	+ 20 %

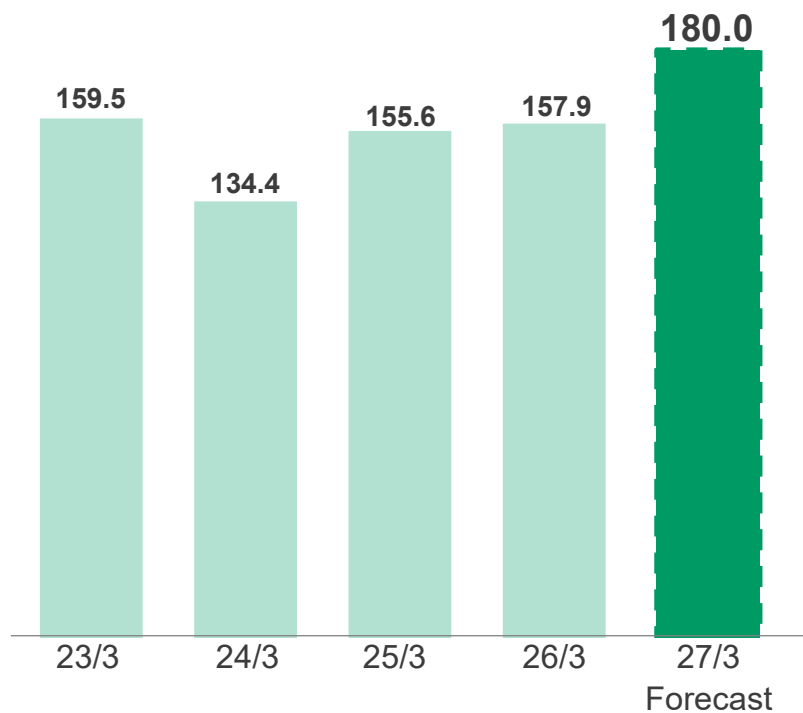
*Assumed Exchange Rate: 151 JPY/USD 22 JPY/RMB

FY2027/3 Full-Year Forecasts

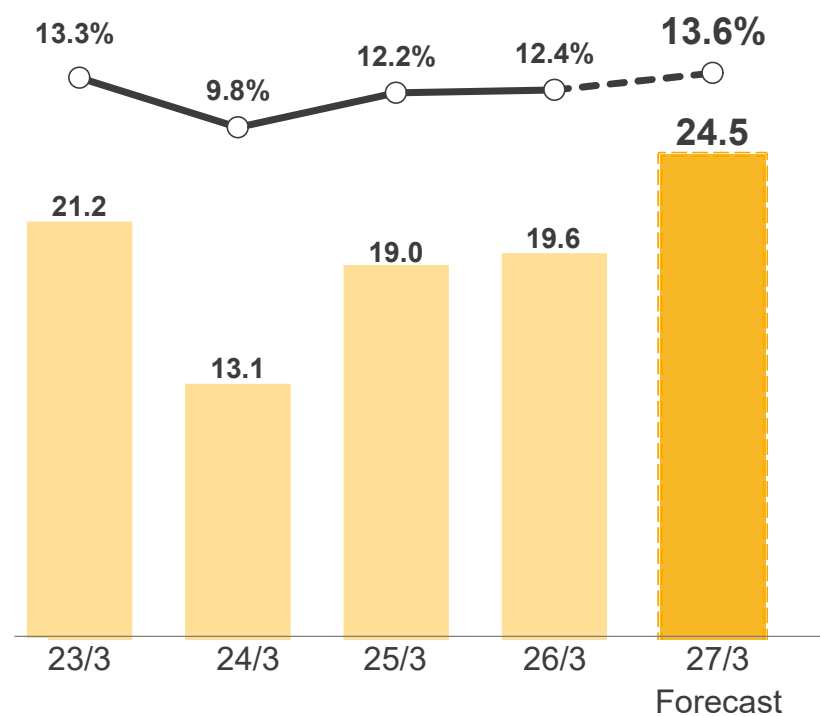
(bn JPY)

	Net Sales	Operating Income	Operating Margin
Full-Year Forecasts	180.0 billion JPY	24.5 billion JPY	13.6 %

Net Sales



Operating Income

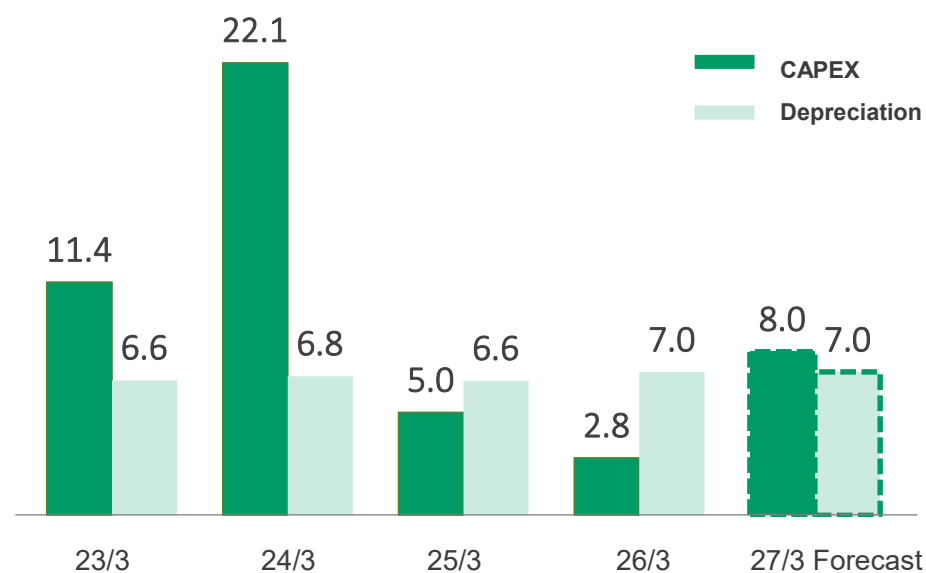


Investment Overview

Investment Overview

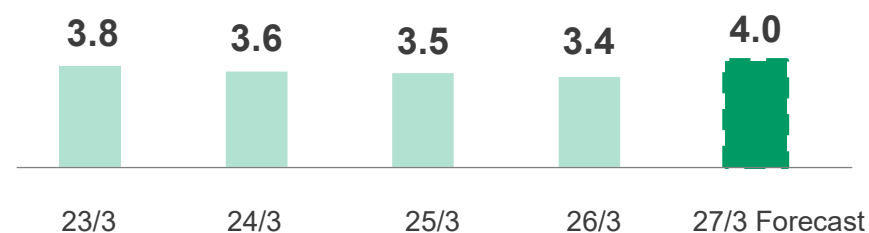
(bn JPY)

Capital Expenditures and Depreciation



- ✓ **FY2026/3** Selectively invested in productivity and equipment upgrades
- ✓ **FY2027/3** Accelerate growth investments aligned with demand expansion

R&D Investment



- ✓ **FY2026/3** Focus on R&D for next-generation products
- ✓ **FY2027/3** Expand investment to enhance R&D

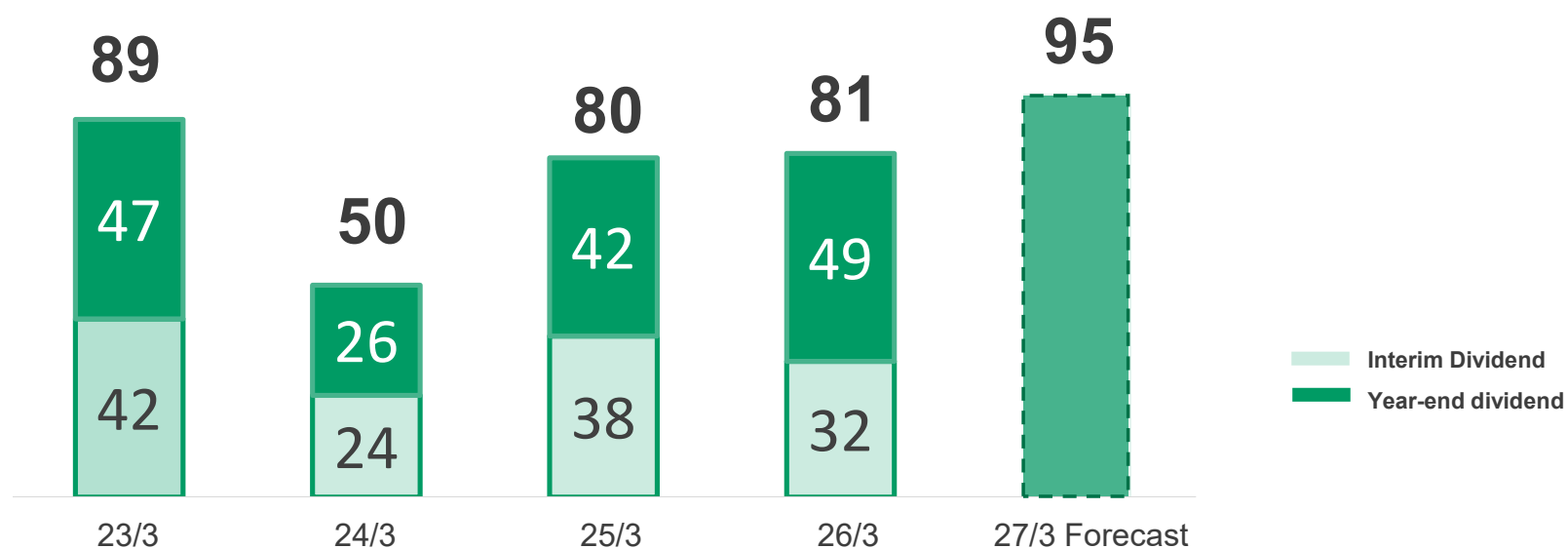
Shareholder Returns

Dividends

(JPY)

Dividend per share for FY2026/3
Annual dividend 81 JPY

Dividend forecast per share for FY2027/3
Annual dividend 95 JPY





[Precautions for handling materials]

Precautions Concerning Forward-Looking Statements

The earnings forecasts and forward-looking statements described in this document are forecasts judged by CKD based on information currently available, and include potential risks and uncertainties. Therefore, please be aware that due to changes in various factors, actual business performance may differ significantly from the stated forward-looking statements.

Handling of numbers

The amount listed is rounded to the nearest unit, and percentages are rounded to the nearest yen, so the total of the breakdown may not equal the total.